

## New Structure

1. Figure 1 attached hereto sets out the new structure to deal with the applications/developments at Northstowe and the Cambridge Fringe sites.
2. A Joint Strategic Growth Implementation Committee is to be established. This Committee is to be a Standing Committee of the Cambridgeshire Horizons Board and will be Chaired by the Chairman of Cambridgeshire Horizons. Its role will be to take ownership of and drive forward the implementation of the major developments at Northstowe and the Cambridge Fringe sites.
3. The Joint Strategic Growth Implementation Committee will be supported by a Senior Officer Board chaired by the Chief Executive of Cambridgeshire Horizons. The Board will oversee the management of the joint working arrangements and put in place effective co-ordination processes, performance management systems and team development programmes.
4. Reporting to the Senior Officer Board will be two Delivery Boards, the Northstowe Delivery Board and the Fringe Sites Delivery Board. These Boards will replace the existing Project Boards and will exercise the day-to-day responsibility for driving forward the implementation of the developments. Each Board will be chaired by the Chief Executive of Cambridgeshire Horizons and will have the key agencies such as the Housing Corporation and the individual developers sitting on them as of right. The Boards will approve Delivery Plans that contain details of the programme, risk assessment and issues to be addressed and clear allocation of responsibility for tasks to be completed.
5. For the exercise of statutory development control functions, the three local authorities ie Cambridgeshire County Council, Cambridge City Council and South Cambridgeshire District Council will delegate powers to two joint development control committees, the Northstowe Development Control Committee and the Fringe Sites Development Control Committee. The Northstowe Development Control Committee of 10 members will operate on a joint basis between the County Council (4) and South Cambridgeshire District Council (6).
6. The Fringe Sites Development Control Committee of 16 members will operate on a joint basis between all three Councils with the two Districts having 6 members each and the County 4.
7. Terms of Reference/Operating Conventions for all the bodies proposed are attached hereto for information purposes. Inevitably some details remain to be agreed/drafted at this stage. However the extent of the work already agreed as evidenced by these documents demonstrates the robustness of the arrangements.